ACRA 23rd Annual Conference

September 7–10, 2017
The Warwick Hotel
Philadelphia, Pennsylvania

Continental Congress to Capitol Hill—Sustaining a Strong CRM Industry
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Staff

- Executive Director- Marion Werkheiser, Cultural Heritage Partners, marion@acra-crm.org
- Project Coordinator- Ellen Chapman, Cultural Heritage Partners, ellen@acra-crm.org
ACRA 2017 Program Summary

Thursday, September 7, 2017

12:00pm–6:00pm Registration
Location: Mezzanine Foyer

8:00am–1:00pm ACRA Board of Directors Meeting
Sponsor: Nextiva
Location: Cherry Room
Presenter: Duane Peter, ACRA President/Versar, Inc.

1:00pm–5:30pm Guided Bus Tour to Eastern State Penitentiary and Fairmount Water Works ($75 fee; Ticket required)
Location: Meet in the Hotel Lobby
Moderator: Ian Burrow/BurrowIntoHistory, LLC.
Presenter: Ed Grusheski/Philadelphia Water Department (retired)
Abstract: While Philadelphia is best known for its 18th-century history, it is also the site of some of our most renowned 19th- and 20th-century architecture. Join your guides on this unique and exciting bus trip to visit two of Philadelphia’s most interesting places. Attendees will see the Eastern State Penitentiary, the world’s first reform jail and one of our country’s best examples of early Gothic Revival architecture. See the cell where Al Capone was held and view this historic wonder, left in its raw state. Also on the agenda is a visit to the 19th-century Fairmount Water Works, an engineering marvel that kept water flowing to the urban core of Philadelphia for almost 100 years.

3:30pm–5:00pm Guided Walking Tour of the Architecture of Rittenhouse Square ($25 fee; Ticket required)
Location: Meet in the Hotel Lobby
Moderator: Wade Catts
Presenter: Steve Stamm and James Mundy/Preservation Alliance for Greater Philadelphia
Abstract: Want a little taste of Philadelphia elegance? Join us for a walking tour of the Rittenhouse Square neighborhood, home of our conference hotel, The Warwick. One of the five original open-space parks planned by William Penn, Rittenhouse Square is rated among the finest urban public spaces in the country. Tour attendees will hear the history of this part of Philadelphia and see some of the most beautiful and stately architecture in the city.

6:00pm–8:00pm ACRA 23rd Annual Conference Welcome Reception
Sponsor: PaleoWest Archaeology
Location: Crystal Ballroom
Remarks by: Duane Peter, ACRA President/Versar, Inc.
Description: Come say hello to your colleagues as ACRA welcomes all of our participants to Philadelphia. Hors d’oeuvres will be served, and a cash bar will be available.
Friday, September 8, 2017

7:30am–5:00pm Registration
Location: Mezzanine Foyer

7:45am–8:15am Coffee and Pastries
Sponsor: Archaeological Consultants, Inc. and the Center for Digital Antiquity
Location: Grand Ballroom Assembly

8:15am–8:30am President’s Welcome
Location: Grand Ballroom
Presenter: Duane Peter, ACRA President/Versar, Inc.

8:30am–10:00am Session 1: CRM in the Trump Administration
Sponsor: Far Western Anthropological Research Group, Inc.
Location: Grand Ballroom
Moderator: Marion Werkheiser, ACRA Executive Director/Cultural Heritage Partners
Abstract: President Trump and the GOP leadership in Congress are pushing “regulatory reform” that could transform the industry. How is the CRM industry organizing to ensure that the Section 106 process remains intact and that “streamlining” measures do not undercut responsible heritage management? ACRA’s Washington representative, Marion Werkheiser, will update us on the latest from the Capitol and how ACRA is leading the charge.

10:00am–10:15am Coffee and Snack Break
Sponsor: Heritage Business International, L3C
Location: Grand Ballroom Assembly

10:15am–11:00am Session 2: From William Penn’s Imagined Philadelphia to its 21st-Century Reality: Cultural Resource Successes and Ongoing Controversies
Sponsor: The Louis Berger Group and Dovetail Cultural Resource Group
Location: Grand Ballroom
Moderator: Wade Catts
Presenter: Rebecca Yamin/Commonwealth Heritage Group (retired)
Abstract: William Penn imagined a Philadelphia at the end of the 17th century that is still visible in the 21st-century landscape. Although much has been lost or subsumed above ground, digging below ground has produced a record of people and places that are not in the history books. Through documentary research, architectural history, and archaeology we are able to tell new stories about this old city that add complexity to the iconic stories of its past. The process is ongoing, and we are still struggling to do justice to resources, both above ground and below, which are threatened by construction.

11:00am–12:15pm Session 3: Historic Preservation Tax Credits: Perspectives and Opportunities for ACRA Firms
Sponsor: North Wind Resource Consulting
Location: Grand Ballroom
Moderator: Ian Burrow/BurrowIntoHistory
Presenters: Renee Kuhlman/National Trust for Historic Preservation; Scott Doyle/Pennsylvania Historical and Museum Commission (SHPO); Kerri S. Barile, Dovetail Cultural Resource Group
Abstract: Tax-credit mechanisms provide almost 75% of federal and state subsidies and funding for historic preservation but have not received much attention at past ACRA conferences. The speakers in this session will provide a range of perspectives from their roles in the historic preservation tax credit process. The emphases will be on how the programs work and how ACRA firms can play a larger role in this important part of the historic preservation world.

12:15pm–1:45pm Keynote Luncheon: Infrastructure and Section 106 Reviews: Improving Timeliness and Predictability
Sponsor: Beta Analytic
Location: Chestnut Room
Remarks by: Marion Werkheiser, ACRA Executive Director/Cultural Heritage Partners, and Ron Hatfield/Beta Analytic
Keynote Speaker: Reid Nelson/Advisory Council on Historic Preservation
Description: Join us for lunch to continue our dialogue on the status of our industry as viewed from Capitol Hill. Reid Nelson is ACHP’s representative on the Federal Permitting Improvement Steering Committee—established by the Fixing America’s Surface Transportation (FAST) Act as an important interagency committee examining a variety of facets related to the federal permitting process. He will share details on the ongoing dialogues occurring across our country on this very important issue, specifically highlighting how these changes may affect the preservation field and reflecting our conference theme: Continental Congress to Capitol Hill—Sustaining a Strong CRM Industry.

2:00pm–3:30pm Session 4: Climate Change and Its Effects on the Cultural Resources Industry
Sponsor: Davis-King & Associates and Archaeological Investigations Northwest, Inc.
Location: Grand Ballroom
Moderator: Shelly Davis-King/Davis-King & Associates
Presenters: Michael Newland/ESA, Inc.; Emily Paulus Everett/AECOM; Jim Delgado/SEARCH
Abstract: As climate changes, sea levels rise, water tables replenish, and inland flooding occur, the CRM industry needs to face the challenges that will affect our industry. We will need to be proactive with treatment plans, advanced mapping and planning, programmatic shifts, and in other areas that affect the way we do business. The speakers in this session are paving the way for the next several decades. Mike Newland will speak on international coastal communities and their approaches to the effects of sea level rise on CRM. Emily Paulus Everett will discuss a year-long flood vulnerability assessment of historic buildings in Philadelphia—the first major U.S. city to integrate historic resources into their hazard mitigation plan. James Delgado, former director of NOAA’s maritime heritage program, will discuss impacts to maritime resources as a result of climate change.

3:30pm–5:30pm Session 5: ACRA Speed Networking
Sponsor: Versar, Inc. and New South Associates, Inc.
Location: Grand Ballroom
Moderator: Michelle Wurtz Penton/Versar, Inc.
**Organizer:** Tabitha (Beth) Burgess/Versar, Inc.

**Abstract:** Please join the ACRA Communications Committee for Speed Networking! Whether you are a seasoned conference goer, or just learning about the CRM industry, this is a great networking opportunity event for practitioners at every stage of their careers to meet and mingle with other ACRA member firms. The event will consist of a mini-speed networking session to meet ACRA industry leaders. You will have the opportunity to meet one-on-one with a number of potential teaming partners. Enjoy this time to meet or reacquaint yourself with specialists, socialize with other ACRA members, and learn more about what is going on across the CRM industry.

**Saturday, September 9, 2017**

**7:30am–12:00pm Registration**
**Location:** Mezzanine Foyer

**8:00am–8:45am Coffee/Student Meet and Greet**
**Sponsor:** ACS Group, Inc. and Applied Earthworks, Inc.
**Location:** Grand Ballroom Assembly

**9:00am–10:00am Session 6: Insurance Risk Management Primer**
**Sponsor:** Mead & Hunt
**Location:** Grand Ballroom
**Moderator:** Michael Carmody/Dovetail Cultural Resource Group
**Presenter:** Ken Wortley/Wortley/Poole Professional Ltd.

**Abstract:** Whether you own a small business or lead a large company, managers today are often consumed with dozens of issues—many that aren’t related to the topic of their business! Come hear more about one of the most complex yet necessary components of business today, insurance. Ken Wortley, an insurance expert with over 30 years of experience, will highlight some of the key ways managers and owners can limit their risks and assure that they (and their staff) are covered.

**10:00am–11:00am Session 7: How to Hire the Best**
**Sponsor:** Commonwealth Heritage Group
**Location:** Grand Ballroom
**Moderator:** Andy Weir/Commonwealth Heritage Group
**Presenter:** Judith Lindenberger/The Lindenberger Group, LLC

**Abstract:** Let’s face it, hiring can be tough. The unemployment rate is low and employers have to compete for good employees. In this interactive presentation, HR expert Judith Lindenberger will provide best practices on recruiting, hiring, and retaining good employees. A Q&A session is included so bring your specific questions and concerns.

**9:00am–10:45am Session A (Students Only): The Industry of Cultural Resources Management** *(Note: this runs concurrent with Sessions 6 and 7)*
**Sponsor:** Metcalf Archaeological Consultants, Inc. and RGA, Inc.
**Location:** Chestnut Room
**Moderators:** Nathan Boyless/Metcalf Archaeological Consultants, Inc.; Carol Ellick/Archaeological and Cultural Education Consultants

**Presenters:** Kimball Banks/Metcalf Archaeological Consultants, Inc.; Richard Grubb/RGA, Inc.; Ann Scott/Terracon; Jeanne Barnes/HDR; William Chadwick/Indiana University of Pennsylvania; Linda Scott Cummings/PaleoResearch Institute, Inc.; Joseph Schuldenrein/Geoarchaeology Research Associates; Ellen Chapman/College of William & Mary

**Abstract:** CRM and, more generally, the disciplines of archaeology, architectural history, and historical research, are evolving noticeably and on a large scale. Technological advances in the last quarter of a century have revolutionized how professional resource managers conduct their business. Further, the industry is growing. CRM employs the largest number of archaeologists and architectural historians in the United States. Competition for jobs, however, continues to increase. As the Voice of the CRM industry, ACRA is dedicated to working with students, instructors, and the Academy to better understand and prepare for successful careers in CRM. Today’s session examines topics relevant to entering the workforce. Students will learn what candidates need to know to launch and advance their careers along with insights about where the industry is headed. Presenters represent a variety of disciplines, skill sets, and career tracks from across the industry.

**11:00am–12:00pm Session 8: ACRA Business Meeting and Committee Update/How Can You Get Involved?**

**Sponsor:** Alpine Archaeological Consultants, Inc.

**Location:** Grand Ballroom

**Moderator:** Duane Peter, ACRA President/Versar, Inc.

**Presenters:** Kimberly L. Redman, ACRA President-Elect/Alpine Archaeological Consultants, Inc.; Marion Werkheiser, ACRA Executive Director/Cultural Heritage Partners; ACRA Committee Chairs

**Abstract:** Come hear an overview of what ACRA accomplished over the past year and learn about proposed plans for the future. The participants in this session will also discuss ways that members can become more involved in the organization, maximizing your membership value and allowing ACRA to move forward with important initiatives.

**1:30pm–3:00pm Session 9: Sustainable Neighborhood Public Outreach Program (Obligation-Commitment-Engagement-Involvement-Immersion): I-95 GIR Archaeological Investigations**

**Sponsor:** Logan Simpson

**Location:** Grand Ballroom

**Moderator:** Stephen W. Tull/AECOM

**Presenters:** Sam Pickard/AECOM; Ingrid Wuebbertom/AECOM; Tom Kutys/AECOM; Grace Ziesing/AECOM; Rebecca White/AECOM; Mary Mills/AECOM; George Cress/AECOM; Doug Mooney/AECOM; Mark Petrovich/AECOM; Chester Cunanan/AECOM

**Abstract:** The Pennsylvania Department of Transportation (PennDOT) and the Federal Highway Administration are undertaking a long-term, multiphase project to improve and rebuild I-95 in Pennsylvania. Using an innovative approach, a programmatic agreement (PA) was designed to meet design and construction schedules for a 3-mile segment referred to as GIR and provide significant cost savings—which it has. All parties that signed the PA agreed that 17th- through early-20th-century domestic and industrial deposits, if found intact, would be significant. All parties agreed that any intact Native American sites would also be signif-
icant. But the PA provided for much more, especially in terms of the immediate dissemination of information to a technologically savvy, 21st-century audience. The local component of this audience can’t get enough of their neighborhoods’ past and have become so engaged with the project that I-95 construction and design issues are no longer the focus of public interest. In this session, AECOM will present our comprehensive sustainable public outreach program through several talks focusing on household and individual genealogy; journals, postcards, calendar, and playing cards; pop-up museums and short- and long-term exhibits; field excavation tours; technology (hololens, 3D printing/scanning, walking tour app); and neighborhood project lab and long-term public displays.

3:00pm–4:00pm Session 10: Sorry, That’s Not a Section 106 Issue: A Tale of Three Cities: New York, Philadelphia, and Camden

Sponsor: Brockington & Associates and Gray & Pape, Inc.
Location: Grand Ballroom
Moderator: Richard Grubb, RGA, Inc.
Presenters: Joan H. Geismar/Professional Archaeologists of New York City; Jared Knowles/New York City Landmarks Preservation Commission; Doug Mooney/Philadelphia Archaeological Forum; Laura DiPasquale Zupan/Philadelphia Historical Commission
Abstract: Sparked by the 2016 inadvertent discovery of historic burials during a construction project in Philadelphia, this session discusses the non-federal regulations—or lack thereof—that apply to construction projects in New York, Philadelphia, and Camden. The session will focus on the various state and municipal regulations and organizations that allow for a process to be followed so that a project’s effect on significant historical and archaeological resources can be taken into consideration. A series of prearranged questions will be asked to each panelist with the opportunity for audience follow-up questions.

5:15pm–9:30pm Historical Walking Tour and ACRA Awards Social at the Museum of the American Revolution

Sponsor: Center for Applied Isotope Studies at the University of Georgia
Location: Meet in the Lobby
Tour Presenters: Jed Levin/NPS; Doug Mooney/Philadelphia Archaeological Forum; Rebecca Yamin/Commonwealth Heritage Group (retired)
Awards Presenters: Charissa Durst/Hardlines Design Company; Duane Peter, ACRA President/Versar, Inc.
Remarks by: Kimberly L. Redman, ACRA President-Elect/Alpine Archaeological Consultants, Inc., and Jeff Speakman/Center for Applied Isotope Studies at the University of Georgia
Abstract: Board a bus to head to the historic core of Philadelphia, where we will be guided on a walking tour of the oldest part of the city. Attendees will then be the guests of a reception at the brand-new Museum of the American Revolution where ACRA will present our industry awards and you will have the opportunity to explore this beautiful new facility. Heavy hors d’oeuvres will be served, and a cash bar will be available.

Sunday, September 10, 2017

Breakfast on Your Own
KEYNOTE BIO

Nelson, Reid J.
Director, Office of Federal Agency Programs, Advisory Council on Historic Preservation

Reid became the director of the Advisory Council on Historic Preservation’s (ACHP) Office of Federal Agency Programs (OFAP) in 2009. OFAP is principally responsible for carrying out the ACHP’s oversight of the Section 106 review process as established by the National Historic Preservation Act of 1966. As director, Reid oversees the ACHP’s participation in Section 106 reviews as well as its efforts to develop program improvements and provide technical assistance and guidance to Section 106 users. He also oversees the ACHP’s training program designed to improve federal agency and stakeholder understanding of the Section 106 review process. Leading up to his position as director, he worked in OFAP for three years as the assistant director for Federal Property Management. Prior to coming to the ACHP, he worked with the Navajo Nation in its Archaeology and Historic Preservation Departments for 18 years, the last nine of which were as a program manager for the Navajo Nation Historic Preservation Department. He has also lectured, researched, and worked in cultural resource management across the western United States.

SPEAKER BIOS

Banks, Kimball, Ph.D.
Director of Strategic Development, Metcalf Archaeological Consultants, Inc.

Dr. Kimball Banks has 40 years of experience in cultural resource management, 26 in the federal sector and 14 in the private sector or university setting. Kimball received his Ph.D. in archaeology from Southern Methodist University in 1984 and has conducted fieldwork in California, the Southwest, Texas, the Southeast, and the Northern Plains. In addition, he has worked in Oman and Egypt. In the federal sector, Kimball first worked as Forest Archaeologist in the Navajo Area Office and then as Area Archaeologist in the Northern Plains Regional Office of the Bureau of Indian Affairs. Subsequently, he was Area Archaeologist and Native American Affairs Specialist in the Dakotas Area Office and the Tribal and Financial Assistance Officer in the Great Plains Regional Office of the Bureau of Reclamation. Since 2009, he has been employed by Metcalf Archaeological Consultants, Inc. Kimball is a member of ACRA’s Government Relations Committee and SAA’s Media Relations Committee, is on the editorial board for Advances in Archaeological Practice, and recently was selected to chair the Excellence in Cultural Resources Management Award Committee for SAA. Kimball has authored numerous articles and was co Compiler and editor on two recently published books: one on the River Basin Surveys and the other on the National Historic Preservation Act that commemorates its 50th anniversary.
Barile, Kerri, Ph.D., RPA (ACRA Board Member)
President, Dovetail Cultural Resource Group
Dr. Barile has 25 years of experience in the fields of historic preservation, architectural history, historic research, archaeology, and CRM. She received her B.A. in Historic Preservation from Mary Washington College in Fredericksburg, a M.A. in Anthropology and a Master’s Certificate in Museum Management from the University of South Carolina, and a Ph.D. in Archaeology and Architectural History from the University of Texas at Austin. She co-founded Dovetail Cultural Resource Group in 2005. She is also on the ACRA Board and serves as the ACRA Conference Committee Chair. In addition to CRM experience, Dr. Barile continues to pursue her interests in local historic preservation initiatives through a variety of activities. She teaches university courses in historic preservation and preservation law, architectural history, and archaeology, and she regularly volunteers for communities and non-profit preservation groups. She serves on the Fredericksburg Architectural Review Board and she was also selected as a member of the City’s Historic Preservation Task Force, where she was the primary author on the City’s Historic Preservation Plan. She is the editor of the Journal of Fredericksburg History and the Bulletin of the Archaeological Society of Delaware, and she co-authored Fredericksburg: The Official Guide and Woman in a War-Torn Town: The Diary of Jane Beale.

Barnes, Jeanne, M.A.
Architectural History Program Manager, HDR
Jeanne leads the architectural history team at HDR, a 100-year-old company with more than 10,000 employees worldwide. HDR specializes in engineering, architecture, environmental, and construction services. Based in Vienna, Virginia, Jeanne leads a team of nine architectural historians, historians, and cultural resource specialists who are scattered across the country in different offices. Jeanne holds a B.A. in History from James Madison University, and a M.A. in American History with a concentration in Public History from the University of North Carolina Wilmington. She began her career working at a small historic preservation consulting firm in Washington, D.C., and has been with HDR for nearly seven years. In her current role at HDR, Jeanne manages architectural history and cultural resource management projects for local, state, and federal clients across the country and serves as an expert in Section 106 and Section 110 of the National Historic Preservation Act, as well as Section 4(f) of the Department of Transportation Act. She has worked in 30 states on projects that include identification and evaluation of historic properties, cultural resources compliance, environmental documents, genealogical research, oral history interviews, and development of educational and interpretive materials.

Boyless, Nathan D., M.B.A. (ACRA Board Member)
President, Metcalf Archaeological Consultants, Inc.
Nathan is the President of Metcalf Archaeological Consultants, Inc., a heritage management and research firm headquartered in Denver, Colorado, with regional offices throughout the western United States. He holds a Bachelor’s degree in Anthropology from Northern Arizona University and has a decade of archaeological experience in the Southwest, Intermountain West, and Northern Great Plains of the United States. In 2008, he earned his M.B.A. from the Eller College of Management at the University of Arizona. In his role at Metcalf,
Nathan directs the company’s operations, public relations, government affairs, strategic development, and research in emerging technologies. He currently serves as the President of the Lamb Spring Archaeological Preserve and, as of this conference, is President-Elect of ACRA.

Burgess, Tabitha, M.A.
*Deputy Technical Service Leader, Cultural Resources Group, Versar, Inc.*
Beth Burgess is a professional archaeologist with 13 years of CRM experience. She received her B.A. from Radford University and an M.A. from New Mexico State University. Currently, Ms. Burgess is responsible for program management, business development, regulatory compliance projects, and group level safety. Outside of consulting, she is actively involved in professional and avocational non-profit organizations. She presently serves as the Idaho Archaeological Society President, ACRA Communications Committee Chair, and social media and web developer for the Northwest Anthropological Conference and Great Basin Anthropological Conference.

Burrow, Ian, Ph.D., RPA, FSA
*Owner, BurrowIntoHistory, LLC*
A CRM professional since 1975, Ian currently runs BurrowIntoHistory, LLC, a company devoted to education and advocacy in archaeology and historic preservation. Prior to this he was Vice President of Hunter Research, Inc. for 27 years, where he was Principal Investigator on a wide range of CRM projects in the Mid-Atlantic and New England. He was lead author on over 250 cultural resource management reports chiefly prepared in compliance with federal, state, and local laws and regulations. He served as President of ACRA in 2004–2005 and as Vice President for Government Relations from 2012 to 2016. He was President of the RPA in 2010–2012. Ian has taught classes in archaeology, history, and historic preservation at Drew, Rutgers and Rider Universities, and at the University of Delaware. He has published numerous papers in regional, national, and international media. He was 2015 recipient of the New Jersey Historical Commission’s Richard J. Hughes Award for Distinguished Contributions to Public Knowledge and Preservation of New Jersey History, and of the 2016 President’s Award for Outstanding Service to ACRA.

Chadwick, William, Ph.D.
*Director of Archaeological Services, Indiana University of Pennsylvania*
Dr. William Chadwick is an archaeological geophysicist and geoarchaeologist, who conducts research on landscape and environmental change related to historic and prehistoric archaeological sites. Dr. Chadwick holds a Ph.D. in Geology from the University of Delaware, where he gained extensive training in archaeological geology, ground-penetrating radar (GPR), quaternary geology, sedimentology, stratigraphy, and geomorphology. His experience in archaeology includes all phases of excavation related to prehistoric and historic period sites throughout the Mid-Atlantic and New England regions. Dr. Chadwick’s research interests include archaeological geophysics, intertidal archaeology, and the application of geospatial technology to archaeology. Other areas of expertise include geospatial predictive modeling, quantitative and statistical analysis, and the utilization of GPS and GIS in archaeological research. Dr. Chadwick came
to IUP in 2015 with extensive experience in applied archaeology, having worked in CRM for over 17 years. He has conducted numerous geoarchaeological examinations of paleogeographies and paleoenvironments and geophysical surveys related to both historic and prehistoric archaeological sites and their environs throughout the Mid-Atlantic, Mid-Western, and New England regions.

**Chapman, Ellen**  
*Doctoral Candidate, College of William & Mary*  
Ellen is a Doctoral Candidate in Anthropology at the College of William & Mary. She is also a Project Coordinator at Cultural Heritage Partners LLC, working on ACRA management, historic preservation advocacy, and other projects. At CHP, she is program staff for ARCUS, a new online leadership program for emerging historic preservation leaders. She has worked in academia, CRM, museums, and now the legal profession! Ellen is passionate about building strong connections between academia, CRM companies, and government preservationists, and ensuring the historic preservation movement is sustainable.

**Cress, George**  
*Senior Archaeologist, AECOM*  
George Cress has over 35 years of experience in archaeology and CRM. He has participated in the excavation of sites throughout the Mid-Atlantic region, Tennessee, and in England, and has served as Principal Investigator and Field Director on numerous and varied cultural resources surveys and data recovery investigations. His research interests include the archaeology of early American manufacturing and industrial processes and the evolution of the urban landscape.

**Cunanan, Chester. M.S.**  
*Interactive Media Specialist, AECOM*  
Mr. Cunanan is a graduate of Drexel University's B.S./M.S. Digital Media program where he developed an interactive documentary employing virtual reality. He focuses on bringing new media techniques and practices to cultural preservation though 3D printing, scanning, UIX development and virtual reality interaction, and through print through the River Chronicles. Mr. Cunanan has written and presented papers at a variety of conferences, including Association for Computing Machinery’s (ACM) Special Interest Group on Computer-Human Interaction, E-Lit 1st Encounters, ACM Siggraph, and the Society for Historical Archaeology. In his spare time he enjoys going up against virtual monsters in digital worlds.

**Davis-King, Shelly, M.A., RPA (ACRA Board Member)**  
*Owner, Davis-King & Associates*  
Shelly Davis-King is sole proprietor of Davis-King & Associates, an ACRA sponsoring firm. She has nearly 50 years of international experience in archaeology and anthropology, focusing on California ethnography, prehistory, and history for most of that time. Formal training and early career work centered on the American Southwest and the Mesolithic and Upper Paleolithic of Western Europe. Ms. Davis-King now works mainly with Native American tribes.
and other ethnographic groups in the western United States, and assists them with training, protection, environmental justice, and legal guidance as well as helping federal agencies with the same issues and consultation. As an ACRA Board member, she is concerned about the effects of climate change on the way we in CRM conduct business and, as such, she organized the Climate Change session held during the current conference to bring awareness to management and industry issues on this topic to conference attendees.

Delgado, James, Ph.D.
Senior Vice President, SEARCH - SEARCH

James Delgado is a world expert in maritime archaeology and heritage. Dr. Delgado joined SEARCH in 2017 as Senior Vice President and has over 40 years of professional experience. He is responsible for ensuring operational and research excellence, implementing strategic initiatives, and expanding the firm’s international footprint. Dr. Delgado also serves as a public speaker, international delegate, documentary host, and major project spokesperson. Prior to joining SEARCH, Dr. Delgado served as the Director of Maritime Heritage in the Office of National Marine Sanctuaries for NOAA for seven years, where he implemented heritage programs and active research in the nation’s waters, as well as promoted outreach and education on America’s underwater and marine heritage. Previously, he served a four-year term as President and CEO of the Institute of Nautical Archaeology, the world’s leading scientific and educational organization dedicated to the understanding of humanity’s seafaring history through the excavation and scientific study of shipwrecks. Dr. Delgado was the Executive Director of the Vancouver Maritime Museum in British Columbia, Canada, for 15 years, and he served as Maritime Historian and Head of the US government’s Maritime Heritage Program for the US National Park Service for four years in Washington.

DiPasquale Zupan, Laura, M.S.
Historic Preservation Planner, Philadelphia Historical Commission

A native of Dover, Delaware, Laura received her B.A. in Art Conservation from the University of Delaware and an M.S. in Historic Preservation from the University of Pennsylvania. After getting her start in preservation doing hands-on architectural conservation, Laura transitioned to architectural history and policy. She has worked in both public and private sectors, including for Heritage Consulting, Inc., RGA, Inc., and the New Jersey Historic Preservation Office. Since 2013, she has been a Historic Preservation Planner with the Philadelphia Historical Commission.

Doyle, Scott, M.S.
Division Chief, Funding and Historical Markers Program, Pennsylvania Historical and Museum Commission

Scott Doyle is the Division Chief for Funding and Historical Markers programs at the PHMC, Pennsylvania’s SHPO. Funding programs include museum support and Keystone Historic Preservation grants and both state and federal historic rehabilitation tax credit programs. Prior to the PHMC, Doyle was employed as a construction specialist/laborer for two firms that specialized in historic rehabilitation projects in the Bucks County region, primarily working at Mercer Museum.
and Fonthill. Doyle received a B.A. in American Studies from Hobart College in Geneva, New York, a Certificate in Historic Preservation from Bucks County Community College in, Newtown, Pennsylvania, and a M.S. in Historic Preservation from the University of Pennsylvania in Philadelphia.

Ellick, Carol, M.A. (ACRA Board Member)  
Director of Archaeological and Cultural Education Consultants and Adjunct Instructor, University of Maryland—College Park  
Over the course of her 30+ year career, Ms. Ellick has worked primarily in CRM in for-profit firms, nonprofit organizations, and university settings. She held an adjunct teaching position in anthropology at the University of New Mexico and a part-time, salaried position in Native American Studies at the University of Oklahoma. While in Oklahoma, she developed partner programs with the indigenous centers at the University of Wollongong in Australia and Hokkaido University in Japan. Ms. Ellick is considered one of the leading experts in archaeological education and the development of public programs. Her products and programs reflect the multiple voices of culture and cultural understanding by including scientific, archaeological, anthropological, and traditional cultural knowledge. In 2011, Ms. Ellick wrote (with Joe Watkins), The Anthropology Graduate’s Guide: From Student to a Career (Left Coast Press). Most recently, she has taught workshops, classes, and intensive “boot camps” based upon the book.

Geismar, Joan H., Ph.D.  
Owner/Principal, Joan H. Geismar, Ph.D., LLC  
Joan H. Geismar has been a New York metropolitan area archaeological consultant since receiving her doctorate in Anthropology/Archaeology from Columbia University in 1981. Among her projects is 175 Water Street (1981, 1982) where late-18th century landfill techniques were documented that included a 100-foot long, early-18th century merchant vessel incorporated into the landfill. More recently, she was the project archaeologist during the multi-phased restoration of Washington Square Park in historic Greenwich Village (2005-2013). She is a founding member and longtime board member of Professional Archaeologists of New York City, Inc., (PANYC) and served as president numerous times. She is a member of the Preservation Committee of the Municipal Art Society, the recipient of several preservation awards, and, in 1999, was designated a New York City Centennial Historian. Her research interests include community studies and the development of the urban condition, such as landfill, transportation, housing, and sanitation issues.

Grubb, Richard (ACRA Board Member)  
Vice President, RGA, Inc.  
RGA, Inc. is a large ACRA-member CRM firm headquartered in Cranbury, New Jersey. The firm will be celebrating 30 years in business in 2018. Mr. Grubb earned his B.A. in History from Rutgers University in 1977 and began working in the CRM industry while attending Rutgers. He considers himself to be a self-taught cultural resources practitioner, learning the business while assuming many different positions at a variety of firms before RGA was established. On the national level, Richard serves on the Board of Directors for ACRA and is currently the Membership Chair. Locally he serves on the Board of Directors for the American
Society of Highway Engineers, South Jersey Section, and is also their Membership Chair. He is also member of the Small Business Committee for the Society of American Military Engineers, New Jersey Post.

Grusheski, Ed  
*Retired, Philadelphia Water Department*

Ed was educated at The Boston Latin School, Georgetown University in Washington, D.C., and the University of Pennsylvania in Philadelphia. He is retired from the Philadelphia Water Department where he was brought on board to develop a public education center on water at the historic Fairmount Water Works. At the Water Department he held the positions of Interpretive Center Director for 11 years and, more recently, General Manager of Public Affairs for 10 years. Ed serves on several boards including that of the Energy Coordinating Agency and the Fund for the Water Works. He is president of the Oliver Evans Chapter of the Society for Industrial Archeology, a former Trustee of the Abraham Lincoln Foundation at the Union League, and a shareholder of the Philadelphia Athenaeum.

Knowles, Jared, M.F.A.  
*Director of Preservation, New York City Landmarks Preservation Commission*

Mr. Knowles has served as Director of Preservation since 2014. He has worked in various positions at the Commission since 1995, when he joined them after graduating with an M.F.A. in Historic Preservation from the Savannah College of Art and Design in 1994. As Director of Preservation, Jared is in charge of the regulatory department of the agency and manages a staff of 30. Among other things, he sets policy for the review of applications for proposed work of designated properties, meets with and advises property owners and their consultants, develops and implements initiative and processes to address the department’s needs, and represents the Commission in interagency affairs, community meetings, and events at professional organizations.

Kulhman, Renee, M.S.  
*Director of Policy Outreach, National Trust for Historic Preservation*

Renee earned an M.S. degree in Historic Preservation from the University of Vermont and a B.A. degree in History from the College of William and Mary. Since 2004, Renee has been assisting legislators and advocates across the country with the adoption, expansion, and protection of state-level historic rehabilitation tax credit programs. Renee has helps with the campaign to protect and expand the federal Historic Tax Credit as well as the effort to put in place dedicated funding for maintaining historic resources in our national parks. While at the National Trust, Renee has provided advocacy training, written several articles, blogs and briefs on policy issues, and developed close working relationship with preservation advocates across the country. Prior to coming to the National Trust, Renee served as Executive Director of the Historic Fredericksburg Foundation where she successfully helped defend the site of George Washington’s Boyhood Home from a planned Walmart development.
Mr. Kutys is the Archaeological Laboratory Manager and historic bottle specialist at AECOM, as well as the primary artifact photographer. As the Laboratory Manager, Mr. Kutys manages the day-to-day operations of the archaeological laboratory and develops strategies for the cleaning, identification, and cataloging of both prehistoric and historic artifacts. His research interests focus primarily on the 19th and early 20th centuries in America, and include neighborhood identity and formation in urban America, the role of private clubs and organizations in urban neighborhoods, the archaeology of leisure, the material footprint of children in the archaeological record, and the study of historic glass bottles and their distribution patterns across urban settings.

Jed Levin received his undergraduate training in archaeology at the City College of New York. He went on to complete postgraduate study at the City University of New York Graduate Center and the University of Pennsylvania, where he was awarded an M.A. in Historical Archeology in 2001. Mr. Levin has taught history and archaeology at the university level and, prior to federal employment, worked in the private sector as a senior archaeologist on compliance and research projects. Over the past 30 years, Mr. Levin has conducted archaeological and historical research on sites throughout the northeastern United States, as well as in the south and west. His work has included the excavation of urban, industrial, and rural historic sites, including work in Lowell, Massachusetts; New York City; Philadelphia; and western Pennsylvania, as well as work on plantation and sharecropper sites in Mississippi and a silver mining town in Utah. Mr. Levin has been employed by the NPS since 1988. During that time he has served as a staff archeologist with the NPS’s Denver Service Center and with the Northeast Region. Since January, 2010, he has served as Chief of the History Branch at Independence National Historical Park. He also serves as a Consulting Scholar at the University of Pennsylvania Museum of Archaeology and Anthropology. Mr. Levin’s most recent publication is The President’s House à Philadelphie. La Liberté, L’esclavage et la Création d’une Nouvelle Nation (“The President’s House in Philadelphia: Freedom and Slavery and the Making of a New Nation”) in Archéologie de L’esclavage Colonial published in 2014.

Judy Lindenberger “gets” leadership. She is the rare coach and trainer capable of coupling personal growth with professional development, which is why top companies and individuals invite her to work with them. Judy focuses on driving performance. Judy’s background includes designing and facilitating the first-ever sexual harassment prevention training for federal workers, leading the management training department for a major financial organization, and creating a highly successful, global mentoring program for a Fortune 500 company, which won the national Athena Award for Mentoring for two consecutive years. She is also a certified career coach and human resources consultant. A must-hear speaker at industry
conferences and a published author in the Wall Street Journal, Training and Development Magazine, and other leading publications, Judy earned a B.A. in communications and an M.B.A. in human resources. Judy is also a trained community mediator and child advocate. She is the past President of Dunham Hall Board of Trustees, past Vice President of Hopewell Valley Regional School District, past Vice President of YWCA Trenton Board of Trustees, and past President of SERV Achievement Centers Board of Trustees.

**Mills, Mary**  
*Historic Glass Specialist, AECOM*  
Mary Mills assists archaeologists in the identification, analysis, and interpretation of glass artifacts. In 2016 Ms. Mills co-curated AECOM’s first major exhibition, “From the Ground Up: Archaeology, Artisans, Everyday Life,” at Wheaton Arts and Cultural Center. She is also the associate editor of AECOM’s new publication, River Chronicles: The Journal of Philadelphia Waterfront Heritage & Archaeology. Mills teaches European and American glass history and technology for graduate programs, lectures extensively, and conducts object/artifact-based workshops for museums and professional organizations. Prior to joining AECOM, she held the position of education programs manager at The Corning Museum of Glass.

**Mooney, Douglas**  
*President, Philadelphia Archaeological Forum*  
Doug is President of the all-volunteer, non-profit Philadelphia Archaeological Forum dedicated to improving archaeological preservation in the city, and he also serves on the Philadelphia Historical Commission’s Committee on Historic Designation. In addition, he is an active professional archaeologist with nearly 30 years of experience in CRM. In his professional capacity, he has worked in and around the City of Philadelphia for nearly 20 years, and among the archaeological investigations he has directed were those at the National Constitution Center and President’s House sites in Independence Mall. He is currently co-directing archaeological investigations for PennDOT’s I-95/GIR Project in the city’s Northern Liberties, Kensington-Fishtown, and Port Richmond neighborhoods.

**Newland, Mike, M.A., RPA**  
*Director, Northern California Cultural Resources Group, Environmental Science Associates*  
Mike Newland and his team operate out of offices in San Francisco, Oakland, Sacramento, and Petaluma, California. He received his B.A. in Anthropology from the University of California at Davis and his M.A. in CRM from Sonoma State University. Mike has been a professional archaeologist for more than 20 years and has worked throughout California and the Great Basin. For the past several years he has focused on the issue of climate change and its impacts to our nation’s cultural heritage. He is a member of the SAA’s Climate Change Task Force and is a Past President for the Society for California Archaeology (SCA). He leads SCA’s efforts in addressing the impacts of pending climate change on the state’s cultural resources as the co-chair of the California Archaeology and Climate Change Committee. He is the lead author in a chapter on climate change and California archaeology in the pending book, Public Archaeology and Climate Change, published by Oxford Press and due in 2017.
Paulus Everett, Emily, M.A., AICP
Historic Preservation Planning Manager, AECOM
Emily Paulus Everett is an architectural historian and historic preservation planner with 16 years of experience. She earned an M.A. in Historic Preservation from the University of Delaware and has worked as an architectural historian for both the District of Columbia and New Hampshire State Historic Preservation Offices. She has authored National Register nominations and conducted cultural resource surveys, rehabilitation tax credit reviews, and Section 106 reviews throughout the Mid-Atlantic and New England regions. Based in AECOM’s Cultural Resources Department in Burlington, New Jersey, she manages the Preservation Planning group and works on historic resource identification and planning projects throughout the East Coast. Most recently, she served as Team Leader for two innovative flood vulnerability assessments of historic resources in Pennsylvania.

Peter, Duane M.A., RPA (ACRA President)
Vice President and Cultural Resources Technical Services Leader, Versar, Inc.
Mr. Duane E. Peter is a professional archaeologist with 39 years of experience in CRM. He earned his M.A. in Anthropology from Southern Methodist University. As a Program Manager, he has been supervising federal contracts and providing cultural resources services nationwide for over 25 years. Mr. Peter has contributed to a number of programs that have been recognized for their excellence and representing best practices.

Petrovich, Mark, M.S.
Interactive Media Specialist, AECOM
Mr. Petrovich joined AECOM in 2011. He holds a B.S./M.S. from Drexel University’s Digital Media program where he developed a virtual museum aimed towards the dissemination of cultural heritage artifacts. At AECOM, he focuses on developing digital technologies such as 3D printing, 3D scanning, augmented reality, and virtual reality in order to best apply them to cultural heritage and public outreach events. Mr. Petrovich has most recently presented findings at conferences such as the Pennsylvania Statewide Conference on Heritage 2017 and SHA 2016.

Pickard, Sam
Historian, AECOM
Samuel A. Pickard joined AECOM in 2013. He has a Bachelor’s degree in history from La Salle University and a Certificate in Historic Preservation from Bucks County Community College. In addition to researching and co-authoring technical reports, he has assisted in multiple field surveys of historic architectural resources. Mr. Pickard has recently presented papers at the Eastern States Archaeological Federation and the Pennsylvania Heritage Conferences, and he is on the steering committee of the Young Friends of the Preservation Alliance. His research interests focus on the 19th and early 20th centuries in the United States and include the roles of industrialization, ethnicity, and religion in urban life.
Redman, Kim, M.A., RPA (ACRA President-Elect)
*President, Alpine Archaeological Consultants*
Kim Redman will become the ACRA President at the 2017 business meeting. Kim has been a contract archaeologist since 1990, working in the western United States for the past 20 years. She has archaeological field and lab experience, but now specializes in project management, business capabilities, and organizational matters as the President of Alpine Archaeological Consultants in Colorado.

Schuldenrein, Joseph, Ph.D., RPA
*President, Geoarcheology Research Associates*
Joe founded GRA in 1989 and its mission has been to apply geoarchaeology in both compliance (CRM and Heritage Management) and research. He has been a Research Associate at the Center for the Study of Human Origins at New York University since 1996. He received his Ph.D. in environmental archaeology at the University of Chicago in 1983. He works across North America and internationally from Central Europe, the Mediterranean, and the Middle East, to India, Pakistan, and Africa. He is involved in research on human origins and early civilizations and is currently developing protocols for urban geoarchaeology. His most recent project examines the ancient landscapes of western Oman and their relationship to the emergence of third millennium B.C. civilizations in the greater Near East. He has published extensively in American Antiquity, Journal of Field Archaeology, Geoarchaeology, and Journal of Archeological Sciences, as well as monographs and contributions to numerous edited volumes. Dr. Schuldenrein has been active in the SAA’s drive to restructure priorities towards empirical and applied objectives. He has also been a reviewer on numerous funding and granting panels (NSF, Leakey Foundation). He has appeared on television and radio to advance public awareness of professional archaeology and hosts a weekly internet radio program entitled “Indiana Jones: Myth, Reality, and Contemporary Archaeology” on Voice America Variety Channel (www.voiceamerica.com/show/1975/myth-reality-and-21st-century-archaeology).

Scott, Ann, Ph.D.
*Manager, Natural and Cultural Resources Group, Terracon*
Ann is based in Austin, Texas. She earned her Ph.D. in Latin American Studies from the University of Texas at Austin and holds an M.A. in Anthropology from Northern Illinois University. Ann has over 25 years of cultural resources experience and has worked for the NPS, the state of Illinois, the state of Wisconsin, and several private consulting firms in the Midwest and Texas. At Terracon, Ann serves as Principal Investigator or Project Manager on a variety of public and private projects involving both natural and cultural resources within Texas and beyond, assisting on several projects in other Terracon offices. Ann also serves as a leader and mentor for junior managers in Terracon’s internal quality assurance program providing advice, guidance, oversight, and document review for Terracon projects throughout the US. Ann is a past Board member of ACRA.
Scott Cummings, Linda, Ph.D. (ACRA Board Member)
President, PaleoResearch Institute, Inc.
Dr. Linda Scott-Cummings is President of PaleoResearch Institute, Inc., which she founded in 1972. She obtained her Masters and Ph.D. from the University of Colorado after founding PRI and is an Honorary Fellow at the Center for Climatic Research at the University of Wisconsin, Madison. With a mission to make science more accessible to archaeologists and geologists, PRI works in the compliance (CRM and Heritage Management) and research industries. Dr. Scott-Cummings leads several teams and oversees all of the research at PaleoResearch Institute, including original research outside the scope of CRM. Currently she is developing new chemical pre-treatment protocols for dating crusty charred food residues recovered from ceramics with support from the State of Minnesota and NSF. Her work includes projects from the entire North American continent, as well as other areas of the world such as Pacific Islands and Pacific Rim, Meso and South America, the Middle East, Europe, North Africa, and Oman. Dr. Scott-Cummings brings an innovative approach to field sampling, sample design consultation (to meet the needs of any research design), analysis, and interpretation. She works within a synergistic framework and regularly contributes chapters and sections to edited volumes. Dr. Scott-Cummings holds adjunct positions at several universities and is currently developing distance learning courses in her specialties.

Tull, Stephen W.
Vice President, Archaeological and Architectural History Group, AECOM
Stephen Tull is a registered professional archaeologist with 25 years of experience in archaeological and architectural history investigations throughout the United States. He has managed and supervised the full range of cultural resources studies that are required in obtaining federal and state permits, and for developing federal and state planning and environmental documents. Mr. Tull has also managed numerous open-ended contracts involving general cultural resource services and has managed numerous multi-million dollar archaeological data recovery programs. As Vice President of AECOM’s Archaeological and Architectural History Group located in Burlington New Jersey, he has directed the analysis of over 2 million artifacts in their full-service archaeological office and laboratory and developed public outreach deliverables such as high school lesson plans and museum displays.

Werkheiser, Marion, J.D. (ACRA Executive Director)
Managing Member, Cultural Heritage Partners
Marion F. Werkheiser is managing member of Cultural Heritage Partners, PLLC, a law, policy, and business strategy firm based in Washington, D.C. Marion began her career on Capitol Hill 20 years ago as a Page in the U.S. House of Representatives, and over the years she has developed and maintained excellent relationships with legislators and their staff members on the Hill. She serves as a registered lobbyist for ACRA and the Coalition for American Heritage, the advocacy coalition that ACRA and its partners SHA, AAA, and SAA, have formed to advance the national historic preservation program. Marion also serves as ACRA’s part-time Executive Director, and her team at CHP helps support ACRA’s ongoing strategic growth. A graduate of Harvard Law School, Marion is licensed to practice law in Virginia, California, and the District of Columbia.
White, Rebecca  
*Senior Research Analyst, AECOM*  
Rebecca L. White has 20 years of experience in archaeological investigations and artifact analysis in the Mid-Atlantic and Northeast. As senior research analyst at AECOM, she identifies and researches historic-period artifacts, prepares interpretive materials, designs artifact displays and museum exhibits. Her research interests include the identification of early American manufacturing materials from archaeological sites.

Wortley, Kenneth R.  
*Principal, Wortley/Poole Professional Ltd.*  
For more than 30 years Mr. Wortley has served the design professional community, providing insurance services and the necessary risk management services including seminars, claims guidance, contract review services, and business management assistance necessary to support the needs to the design firm of today. He has a background of working as a risk management consultant as well as knowledge of the construction industry. With the significant evolutionary changes that the design and construction industry are realizing today, new areas of risk are constantly being developed. More than 650 firms in the region now call on Wortley/Poole Professional Ltd. for advice on how to keep these exposures in check. Mr. Wortley has guest lectured to architectural and engineering students at Drexel University, Wharton/University of Pennsylvania, Temple University, Spring Garden College and Penn State University, as well as local and regional chapters of the AIA, CEC, ASLA, ASPE, and DVASE. He is an active member of many professional societies including the Philadelphia AIA and the Professional Liability Agents Network. He is also active in many committees in these organizations.

Wuebber, Ingrid  
*History Manager, AECOM*  
Ms. Wuebber has over 35 years of experience providing historical research expertise, including supervising and conducting research for archaeological and historic architectural resource surveys, historic structures reports, and historic transportation studies. She has prepared numerous cultural resource documents in compliance with federal, state, and local preservation regulations including Sections 106 and 110 of the National Historic Preservation Act. Ms. Wuebber has written a broad range of contextual and site-specific histories for industrial, military, transportation, commercial, and residential properties in the Northeast, Mid-Atlantic, Southeast, and Midwest regions.

Wurtz Penton, Michelle, Ph.D., RPA (ACRA Board Member)  
*Cultural Resources Group Manager, Versar, Inc.*  
Michelle Wurtz's education includes a Ph.D. in Geospatial Information Sciences, M.A. in Anthropology, and B.A. in Anthropology and Geography. She has 16 years of experience in CRM and has managed numerous projects ranging from cemetery studies, architectural inventories, archaeological investigations, and the preparation of management documents. In addition, Dr. Wurtz has served as a member of the Designation Committee, a subcommittee of the Dallas Landmark Commission for 15 years. As a member of the commit-
Yamin, Rebecca, Ph.D.
Principal Investigator (retired), Commonwealth Heritage Group
Rebecca Yamin was the principal investigator for the archaeological excavation of the Museum of the American Revolution site in 2014. As a long-time employee of John Milner Associates (now Commonwealth Heritage Group) she also directed excavations on the sites of the Independence Visitor Center on the middle block of Independence Mall, on the Liberty Bell Center site, the Convention Center extension site, and many other projects in Philadelphia. She is the author of Digging in the City of Brotherly Love, Stories from Philadelphia Archaeology and is presently writing a book about the excavation of the Museum of the American Revolution site. She has a B.A. in Anthropology from the University of Pennsylvania and M.A. and Ph.D. degrees from New York University.

Ziesing, Grace
Senior Archaeologist, AECOM
Grace Ziesing has 23 years of full-time, professional experience in the fields of historical archaeology and CRM. She has collaborated on, directed, or conducted archaeological projects in New Jersey, southeastern Pennsylvania, New York, Delaware, northern California, Massachusetts, and Greece. These projects include testing and data recovery excavations in Philadelphia, Valley Forge National Historical Park, central New Jersey, rural California, and urban Sacramento and the Bay Area; archaeological sensitivity studies, testing plans, and mitigation strategies for both urban and rural settings in the Mid-Atlantic region and California; and reporting of results for numerous field investigations throughout the east and California. She is the author or co-author of more than 40 technical reports and 15 professional papers, has co-written a popular book on the Boott Mills boardinghouses in Lowell, Massachusetts, and co-produced a video on historical archaeology in West Oakland, California.
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